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TENNESSEE CERTIFIED EMERGENCY MANAGER PROGRAM

Application Process for

Certified Emergency Manager Certification (TN - CEM)

Tennessee Certified Emergency Manager Certification (TN-CEM) Applicant Information

Applicant Name:				
Title:				
Agency/Company:				
Work Address:				
City:		State:	Zip Code:	
Work Phone:		Email:		
(If yes, please provide	EMAT to use your home addre	ess for future co	ontacts.	
Home Address:				
City:		State:	Zip Code:	
Phone:		Email:		
	Applicant's Sw	orn Stateme	ent	
granted is current for make in the course o voluntarily and know conduct verification of connection with or in	r a five-year period. I understa of these proceedings may resul- vingly consent and grant permi of the accuracy and authentici- on support of this application pa collowed all directions outlined	nd that any false t in the revocati ssion to EMAT R ty of any inform toket. in the applicatio	ew Committee approval, and if e statements or misrepresentation I on of this application. I do hereby deview Certification Commission to ation or documentation I submit in on and submit my packet in the rned without review if instructions	
I concur with and pledge to abide by the Code of Ethics and Professional Conduct published by EMAT. I understand violation is grounds for Certified Emergency Manager (TN-CEM) revocation.				
Applicant Signature:			Date:	
Applicants plags print a conv	of this name and the application has bee	n completed provide	a conv of this signed statement with your ndf	

Applicants- please print a copy of this page once the application has been completed, provide a copy of this signed statement with your pdf submission.

All application submissions must be received in the appropriate format and order. If not, your application will be returned by the Emergency Management Association of Tennessee (EMAT) Certification Review Commission.

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Applicant Checklist

☐ Application fee: \$ 110.00

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	Applio	cant must be an EMAT member in good standing
	Applio	cant must complete and sign the Signature Page and Sworn Statement
		cant must complete all required sections
	0	Section A – Work History
		Three years of experience in emergency management or equivalent emergency services field. A minimum of one year's experience should be in Tennessee.
	0	Section B (1 or 2) – Work Experience
		Three years of experience should include documented experience in all four phases of emergency management, and significant role in (1) two full scale exercises or (2) a declared disaster response.
	0	Section C – Candidate References
		Three references; one of which must be the applicant's current supervisor. Additional reference sources that qualify are past supervisors (within five years); local, state, or federal government officials; emergency service organization officials; local, regional, or national emergency management association officials.
	0	Section D – Education
		Applicant must have obtained an associate degree in the Emergency Management or Emergency Services field or a bachelor's degree or higher in any subject. In addition to the three-year Work History requirement an additional two years of documented Emergency Management experience (total of 5 yrs.) may be substituted for this degree requirement.
	0	Section E –Training
		Required training: 100 hours of Emergency Management and 60 hours of General Management Training; and required FEMA training courses. Individual Training Submission Forms must be completed for each training entry. NOTE: All submissions must be within 5 years from date of application.
	0	Section F – Professional Contributions
		At least six separate contributions are required; three are required to have been completed in Tennessee. All submissions must be within 5 years from date of application.
	0	Section G – Emergency Management Essay
		Submission of an emergency management essay to demonstrate knowledge, skills, and abilities addressing the fundamental principles (five phases) of emergency management.
		onic Submission: All documents must follow the order of the application sections and be itted as one Adobe PDF file.
		cation fee must be paid prior to application submission or electronically at time of ission.

All applications must be submitted as one Adobe PDF file. Submit Via Email to: EMAT.information@gmail.com

EMAT Credentials Committee

www.emat.org/emcertifications

Mail check or Money order payable to:

Credit/Debit Card Payments:

Re-certification Notice: Designation will be for five (5) years and can be renewed any during the fifth (5th) year. **Re-certification requirements:** Additional fifty (50) hours of EM and ten (10) hours of GM training (actual classroom hours or CEUs; 3 hours of college-level credit in an EM field may be substituted).

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Code of Ethics

The EMAT Certification Review Committee enforces the Code of Ethics that must be embraced and upheld by all individuals who are awarded the EMAT Tennessee Certified Emergency Manager (TN-CEM) designation. The promise to uphold the Code signifies the assumption that the Emergency Management professional will act prudently and responsibly beyond the requirements of law and codes.

Applicant's Initials:	
Applicant's Initials:	

Enforcement of the Code

The EMAT Certification Review Committee enforces the Code by receiving and investigating all complaints of violations and by taking the necessary disciplinary action, as appropriate, including but not limited to the revocation of an individual's TN-CEM designation.

Applicant's In	itials:
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Each Applicant promises to:

- Foster excellence in emergency management by keeping abreast of pertinent issues.
- Enhance individual performance by attention to continuing education and technology.
- Practice integrity and honesty in matters dealing with the public, one's peers and employer.
- Avoid conflicts of interest resulting in personal gain or advantage.
- Conserve and protect resources through effective use of funds, accurate assessment of potential hazards, and timely decision making; and
- Promote public awareness toward an understanding of emergency preparedness and public protection.

App	licant's	Initials:	

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A. Work History

To satisfy this requirement: Applicant must demonstrate three years of full-time experience in emergency management or an equivalent emergency response or emergency services field.

- Applicant must submit a copy of his/her CURRENT position description. If a current position
 description does not exist, or if a copy needed from a previous job is unavailable, the applicant
 should attach a signed letter/statement from the current (or past) supervisor that states (1) a
 position description does not exist, has been changed, or is unavailable, and (2) outlines the
 following:
 - The emergency management function performed by the applicant.
 - o The dates of this service; and
 - The approximate amount of time spent in emergency management duties.

Time spent on volunteer/internship duties may also be counted, but applicants MUST provide documentation of the total time devoted to emergency management duties. (Example: letter specifying hours per month, number of months performing emergency management duties and signed by the organization/agency official or volunteer coordinator.)

Complete the table below.

Period covered	Organization/Agency/Company	Job Title	Position Description Attached (Y / N)	Supervisor Statement Attached (Y / N)

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B (1). Work Experience – Full Scale Exercises

To satisfy this requirement: Applicant must document and validate significant participation in two (2) full scale exercises. *An individual form must be completed for each submission*.

- Applicant must provide documentation to validate participation, role and responsibilities.
- Acceptable documentation includes:
 - Incident Action Plan (IAP) or After-Action Report (AAR) or other official exercise documentation stating your position, role and responsibilities within the exercise. Your specific role and responsibilities MUST be clear.
 - A statement from the Exercise Supervisor or Lead Planner documenting your role and responsibilities during the exercise, if an IAP or AAR are not available or does not provide sufficient details regarding your specific roles and responsibilities.

Date of Exercise:
Name of Exercise:
Describe the exercise – Be specific and include objective and purpose.
Describe your role – Be specific about your role and responsibilities in the exercise.
Describe what you learned through your participation in this exercise.

B (2). Work Experience – Declared Disaster Response

To satisfy this requirement: Applicant must document and validate significant participation in a declared disaster response.

- Applicant must provide documentation to validate participation, role and responsibilities.
- Provide documentation on the declared disaster (e.g., date of declaration issues and number)
- Acceptable documentation includes:
 - Incident Action Plan (IAP) or After-Action Report (AAR) stating your position/role and responsibilities related to the emergency response. Your specific role and responsibilities MUST be clear.
 - A statement from the Agency Lead Official specifying your role and responsibilities related to the emergency response, if an IAP or AAR are not available or does not provide sufficient details regarding your specific role and responsibilities.
 - FEMA or TEMA certificate of appreciation for contribution in a disaster signed by the FEMA Federal Coordinating Officer and/or TEMA Director.

Date of Incident: Emergency Declaration Number:
Describe the incident – Be specific including type, area affected, loss of property or lives, and other significant factors.
Describe your role and responsibilities – Be specific about your role and responsibilities in the emergency activities, including response and recovery, during the emergency.
amergency activities, including response and recovery, during the emergency.
Describe your recommendations for future mitigation activities that should be undertaken, as they
relate to preparedness, response, and recovery as a result of lessons learned from this emergency.

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C. Applicant References

To satisfy this requirement: Applicant must submit three (3) professional references with contact information. NOTE: Applicants are encouraged to inform references that they have been listed. EMAT Certification Review Commission may, at their discretion, call references to verify information.

Required- Current Supervisor or if independent organization/consultant, current Executive Emergency Manager may serve as a reference in lieu of applicant's supervisor to include private sector and/or volunteer emergency management commanders or senior managers.

Other references may include:

- Past supervisor (must be within past 5 years)
- Local, state, or federal government official
- Emergency service organization officials
- Local, regional, or national emergency management association official

(Applicant's subordinates, former students, friends, relatives or neighbors are NOT suitable references.)

	Reference 1	
Reference Name:		
Title:	Organization:	
Address:		
City:	State:	Zip:
Phone:	Email:	
	Reference 2	
Reference Name:		
Title:	Organization:	
Address:		
City:	State:	Zip:
Phone:	Email:	
	Reference 3	
Reference Name:		
Title:	Organization:	
Address:		
City:	State:	Zip:
Phone:	Email:	
		-

D. Education

To satisfy this requirement: Applicant must have obtained an associate degree in the Emergency Management or Emergency Services field or a bachelor's degree or higher in any subject. In addition to the three years required under Work History an additional two years of documented Emergency Management experience (total of 5 yrs.) may be substituted for this degree requirement.

Applicant must attach a copy of an official transcript with the applicant's name and dates of education on the document.

Dates	Institution	Degree Earned	City/State

To document additional work history in lieu of degree, applicant must follow the same documentation requirements provided under Section A. Work History.

Period covered	Organization/Agency/Company	Job Title	Position Description Attached (Y / N)	Supervisor Statement Attached (Y / N)

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E. Training

To satisfy this requirement: Applicant must demonstrate successful completion of 100 hours of creditable Emergency Management training and 60 hours of General Management training with a maximum of 25% in any one subject.

For FEMA Independent Study courses a max of 10 hours for emergency management training and, a max of 6 hours of creditable general management training is allowed under these two topics. **All submissions must be within 5 years from date of application.** *Applicants present a diversified training mix.*

Required FEMA Independent Study Courses:

- IS-100 Introduction to Incident Command System
- IS-200 ICS for Single Sources and Initial Action Incidents
- IS-700 National Incident Management System (NIMS), an Introduction
- IS-800 National Response Framework (NRF), an Introduction
- IS-230 Fundamentals of Emergency Management

Recommended FEMA Independent Study and Classroom Courses:

- IS-300 Intermediate Incident Command for Expanding Incidents (Classroom)
- Homeland Security Exercise and Evaluation Program (HSEEP) (Classroom)
- IS-701 NIMS Multiagency Coordination System
- IS-703 NIMS Resource Management
- IS-706 NIMS An Introduction to Intrastate Mutual Aid
- IS-2200 EOC Management and Operations
- IS-29.a Public Information Officer Awareness
- IS-139 Exercise Design
- IS-240 Leadership and Influence
- IS-241 Decision Making and Problem Solving
- IS-242 Effective Communications
- IS-244 Developing and Managing Volunteers
- ICS-400 Advanced Incident Command System (Classroom)

Additional acceptable training courses can be found in the training allocation table at:

https://www.iaem.org/Certification/Resource-Center/training-allocation-tables

Applicant MUST submit an individual training form for each training submission based on the type of training (*General Management / Emergency Management*). Training certificates without a completed form will not be counted towards application training requirements.

If a training course is listed in the current IAEM training submission spreadsheet for the IAEM-CEM and IAEM-AEM certification programs, then the course qualifies as training.

The IAEM list provides courses that qualify under the General and Management headings. If the class is listed in the spreadsheet, just list the training and approved hours on the training cover sheet and provide a copy of either the training certificate or a transcript with the classes highlighted.

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Training Submission Summary – Emergency Management Training (EM)

To satisfy this requirement: Applicant must document 100 hours of training, not more than 25% credible in each subject area. Examples of emergency management training that qualify: EMI courses, state, municipal or other jurisdiction sponsored training, appropriate college courses, military training. This list is NOT inclusive; other training may meet the emergency management requirement with proper training hour documentation. Note: One semester hour of college credit equals 15 hours; one continuing education unit (CEU) equals 10 hours. *Exercises, drills, conferences, workshops and ESC training, are not acceptable forms of training under this section.*

Applicant MUST complete a Training Submission Form for each item listed on this sheet.

EM Training	Title of Training Course	FEMA IS Course (Y / N)	Total Hours
EM			

Please submit Training Submission Forms in the order they are reported on this summary form, with documentation behind each submission. If additional room is needed, you may submit a supplemental form.

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Training Submission Summary – General Management Training (GM)

To satisfy this requirement: Applicant must document 60 hours of training, not more than 25% creditable in each subject area. Examples of emergency management training that qualify: EMI courses, state, municipal or other jurisdiction training, appropriate college courses, military training. This list is NOT inclusive; other training may meet the general management requirement with proper training hour documentation. Note: One semester hour of college credit equals 15 hours; one continuing education unit (CEU) equals 10 hours. Exercises, drills, conferences, workshops and ESC training, are not acceptable forms of training under this section.

Applicant MUST complete Training Submission Form for each item listed on this sheet.

GM Training	Title of Training Course	FEMA IS Course (Y / N)	Total Hours
GM			

Please submit Training Submission Forms in the order they are reported on this summary form, with documentation behind each submission. If additional room is needed, you may submit a supplemental form.

Training Submission Form

Please check one: ☐ Emergency Management ☐ General Management ☐ Required FEMA course			
Training title and number:			
Training Source:			
Training Date(s):		Length/Hours:	
Course description (c	copy of course syllabus or curriculu	um is acceptable).	
<u> </u>			

Remember: Documentation must show the number of classroom hours, CEUs, or college credits for a college course. One full day of training receives 6-hours credit per day, unless otherwise documented.

Applicant should duplicate this form as often as necessary to fulfill, the required hours. Supporting documentation should be available should the EMAT Certification Review Commission requests additional information.

The concept of professionalism is ultimately defined as one's contributions to the profession. Applicants may list any activity, giving special consideration to the most current. Specific verification documenting activity is required such as a letter, certificate, or other proof of activity; contact information may be solicited and may be checked at the discretion of the EMAT Certification Review Commission.

To satisfy this requirement: Applicant must submit at least six (6) separate contributions; at least three (3) are required to be completed in Tennessee. All submissions must contribute to and support the field of emergency management and have occurred during the 5 years preceding application submission.

Professional Contributions- Submission Summary

Contribution	Submitted (Y / N)	Completed in TN? (Y / N)
A. Membership		
B. Professional Conference		
C. Service Role		
D. Leadership Role		
E. Special Assignment		
F. Speaking		
G. Teaching		
H. Exercise		
I. Publications		
J. Audio-Visual & Interactive Products		
K. Awards & Special Recognition		
L. Course Developer		
M. Legislative Contact		
N. Other		

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A. Membership – Member for 3 years in an emergency management related organization. The basis of qualification for this contribution is the organization's mission, which should be concerned about one or more phases of emergency management and consistent with the protection of life and property. If the mission of the organization is not apparent by its title, it should be provided in a verifiable format (such as the organization's website). The scope of the organization should be state/provincial, national or international. Examples include professional organizations such as State Emergency Management Associations, NEMA, IAEM, etc.

To satisfy this requirement, applicant may list one single membership organization for two years or any combination of organizations. Documentation must be in the form of a membership certificate, membership card or signed letter from agency or organizational leadership and must include dates of membership.

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Wiembersnip		
Organization:		
Membership Years:		
Organizational official for membership verification (name/email/phone):		
Membership		
Organization:		
Membership Years:		
Verification Contact name/email/phone:		
Name to a service		
Membership Membership		
Organization:		
Membership Years:		
Verification Contact name/email/phone:		

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B. Professional Conference – Participation in an emergency management related workshop or conference for at least a cumulative total of 40 contact hours within the last 5 years. Acceptable conferences may be hosted by national, state, regional or local agencies, schools, business or industry, volunteer organizations, or other entities with an emergency management role. Training (how to) workshops do not fulfill this requirement.

To satisfy this requirement, applicant must document attendance with copies of certificates of attendance. A conference agenda alone is not adequate documentation. Unless otherwise noted on certificate of attendance, applicant will receive six contact hours per conference day. *Copies of conference agendas, flyers or email confirmation of registration are not acceptable forms of documentation of participation.*

Name of Conference/Workshop:
Sponsoring Organization:
Verification Contact name/email/phone:
Dates:
Location:
Describe something you learned from this Conference/Workshop:

C. Service Role – Applicant must serve on a board of directors, a board, a committee, task force, or special project for a professional or jurisdictional organization contributing to or supporting emergency management. This service role cannot be one of the core duties of their employment or within their immediate job scope. For example, being a member of the Local Emergency Planning Committee (LEPC) is usually a requirement of EM employment but being on a multi-jurisdictional committee/task force where the individual is asked to serve because of his/her emergency management knowledge is acceptable.

To satisfy this requirement, applicant must provide documentation substantiating their service role(s), such as a letter of appointment, meeting minutes showing the applicant's attendance and role. Additionally, applicant must complete the following:

Service Role title:
Sponsoring Organization (be specific):
Timeframe/Length of Service:
Description of charge/assignment:
Description of your role/responsibility:
Description of this role's contribution to the emergency management field:
Certification by supervisor or other appropriate person that this activity was not part of the applicant's routine job requirements I certify this is not a part of the applicant's job scope.
Name/Title:
Signature:
Date:

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D. Leadership Role – Serve voluntarily as an officer or in a leadership position on a board of directors, board committee, task force, or special project for a professional, emergency management, or jurisdictional organization contributing to or supporting emergency management. Contributions must clearly demonstrate a commitment to the emergency management profession above and beyond that normally expected from an individual's job responsibilities. Any assignment indicated in the applicant's job description does not meet the criteria for a leadership role contribution.

To satisfy this requirement, applicant must provide documentation on their leadership role and responsibility, substantiating the appointment to this role, with a letter of appointment or letter from the appointing authority, committee or task force chair.

Additionally, applicant must complete the following:

Leadership Role title:
Sponsoring Organization (be specific):
Timeframe/Length of Service:
Verification Contact name/email/phone:
Description of charge/assignment:
Description of your role/responsibility:
Description of your role's contribution to the emergency management field:
Certification by supervisor or other appropriate person that this activity was not part of the applicant's routine job requirements I certify this is not a part of the applicant's job scope.
Name/Title:
Signature:
Date:

E. Special Assignment – Substantial involvement in a special assignment for a jurisdictional or government committee or task force addressing a substantive emergency management issue. The resulting product or decision must make a significant contribution to or impact the emergency management profession. A special assignment is not something that is a core part of your job responsibilities. Providing consultation as an SME does not meet the intent of this contribution.

To satisfy this requirement, applicant must describe the special assignment on a jurisdictional or governmental committee or task force addressing a specific emergency management issue. Applicant must demonstrate that the resulting product or decision makes a significant contribution or impact to the emergency management field. Verification of special assignment must be attached, such as a letter from the appointing authority, committee or task force chair. Assignment, role and responsibility MUST be clear.

Additionally, applicant must complete the following:

Special Assignment title:		
Sponsoring Organization (be specific):		
Timeframe/Length of Service:		
Description of charge/assignment:		
Description of your role/responsibility:		
Description of contribution to the emergency management field:		

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F. Speaking – Applicant must develop and present on an emergency management related topic for a minimum of an hour or participate in a panel discussion for a minimum of 20 minutes during the last 5 years. The audience may be community or a professional group. Applicant MUST be the presenter and not just the author of the presentation. Other speaking areas may include radio, television, educational, video, etc.)

To satisfy this requirement, applicant must attach verification of presentation such as a thank you letter from the sponsor or manager from the organization for which you spoke. *Copies of agendas, PowerPoint slides, or email from individuals who heard you speak do not qualify as verification.*

Additionally, applicant must complete the following:

Title of Event:
Location and Date event:
Sponsoring Organization (be specific):
Length (event total / platform time):
Description and focus of events
Description and focus of event:
Description of your speaking role:

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G. Teaching – Complete a teaching or instructional commitment relating to emergency management that equals or exceeds three hours of actual platform instruction. The emphasis of this area is teaching the concepts of emergency management. Examples of teaching under this category include teaching a course on emergency management at a college or university, teaching professional development courses of three hours of more related to emergency management, or similar instructional commitment where the emphasis is on professional emergency management topics. Teaching that is intended to educate about the profession of emergency management, not teach technical skills. Teaching ICS or All Hazards Planning could be acceptable under this contribution with proper documentation. *Providing technical skills training (HAZMAT, Fire, Law Enforcement or EMS) to technical or professional people does not satisfy the intent of this requirement*

To satisfy this requirement, applicant must attach verification of teaching or instructional commitment (e.g., copy of training course terminal objectives, a letter from the official sponsoring the training session that includes the topic of training and hours of training provided). *Copies of agendas, PowerPoint slides, or email from individuals who attended the course of instruction do not qualify as verification.*

Additionally, applicant must complete the following:

Location and Date of Activity:
Sponsoring Organization (be specific):
Verification Contact name/email/phone:
Description and focus of the event:
Description of your teaching role/contribution:

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H. Exercise Design, Development & Conduct– Applicant must serve as a Lead Planner or Co-Lead Planner for either a functional or full-scale exercise. Applicant must demonstrate a significant role in the exercise design, development and conduct phases of the exercise.

To satisfy this requirement, applicant must provide documentation substantiating their lead role in the exercise. Applicant must validate their role and responsibilities by providing the completed After-Action Report (AAR) along with a letter from the sponsoring agency or official verifying your role and responsibility in the exercise. Any exercises documented in Section B (1) may not be duplicated for use in this section.

Additionally, applicant must complete the following:

Date of Exercise:
Location of Exercise:
Exercise Sponsoring Organization and Participating Organizations/Agencies (be specific):
Type of Exercise (be specific):
Verification Contact name/email/phone:
Description of exercise (be specific):
Description of your role/responsibilities:
Description of lessons learned during the design, development and conduct phases:

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I. Publications – Publish a substantive peer reviewed article, research project, or other professional publication relating to the emergency management field. The article/publication must have an independent editorial/peer review and be published in a document beyond the applicant's control. The applicant must validate primary and secondary authorship. A published byline is acceptable validation. Publication in online periodicals qualifies for this category (peer review publication about emergency management). A copy of the publication must be printed and inserted as a documentation along with any explanatory details about the publisher, circulation, audience, etc. *Announcements, flyers, training, conference materials and documents written as work projects do not meet the intent of this requirement.*

To satisfy this requirement, applicant must provide verification such as a copy of the article, the title page, and an abstract or other short copy, which briefly describes the article.

Additionally, applicant must complete the following:

Title:		
Publication Source:		
Publication Source.		
Publication Date(s):		
• •		
Check One:	☐ Primary Authorship	☐ Secondary Authorship
CHECK OHE.	- Filliary Authorship	- Secondary Additionship

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J. Audio-Visual & Interactive Products – Applicant must personally develop content for distributed emergency management video, computer software product, or another audio-visual tool. Applicant must validate roles and responsibility in the development of the product. Contributions must clearly demonstrate a commitment to the emergency management profession.

To satisfy this requirement, applicant must provide validate their role and responsibility in the development of the product. Provide a description of the end product and its contribution to emergency management field. *PowerPoint presentations, posters, or other advertising type materials and work product notes are not acceptable documentation under this requirement.*

Additionally, applicant must complete the following:

Title:
Date of Production:
Sponsoring Organization (be specific):
Timeframe/Length of Service:
Description of product (insert URL if a web site):
Description of its significant contribution(s) to the emergency management field (include reference to product audience):

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K. Awards and Special Recognition — Applicant has personally received an award, honor or special recognition for significant emergency management related activities. An award from the City/County Administrator or Board, state or federal agencies for emergency management to the individual are an example of the types of recognition envisioned for the intent of this contribution. Recognition from a source external to your own organization, is more within keeping with the intent of this professional contribution and is more notable than from within.

Routine mass mailed thank you letters, or certificate of participation is acceptable provided the applicant adequately describes why this award is unique or special.

To satisfy this requirement, applicant may submit any award, honor, or special recognition received within the emergency management community or in conjunction with an emergency preparedness or response activity. The award, honor, or special recognition must be personalized (i.e., addressed, inscribed, etc.) and refer directly to the applicant. Any proof documenting award and date is suitable to verify. Awards for longevity (25 years of service), routine performance or certifications received as a result of cumulative training (e.g., EM-1, EM-2, CEMP and TN-AEM/CEM) do not meet the intent of this contribution.

Additionally, applicant must complete the following:

Date of Award/Honor:

Sponsoring Org	anization (be specific):			
escription of the	e award/honor and your role cific):	and contribution	that led to your sele	ction as the

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L. Training Course Developer – Applicant must demonstrate a significant role in the development or extensive revision of an educational emergency management training course of at least three hours in length. Course revisions must be substantial and go beyond routine updates and changes.

The applicant must demonstrate their knowledge of training course development. <u>Based on the training</u> course submitted, explain your process and findings for each of the bullet points below.

Training course development and/or revisions should include, but are not limited to:

- Defining the target audience for training
- Conducting a needs assessment to identify training goals, objectives and identify any learning gaps that may exist in current training course, if applicable
- Defining the learning outcomes based on training objectives
- Type of training delivery (e.g., in-person, room set up, size, location, virtual, etc.)
- Course evaluation and post-training reinforcement process

To satisfy this requirement, applicant must provide a copy of the lesson plan (content page) and describe your role and process in developing this course. For course revisions describe, in detail, the significant changes that were made to this training course and the basis for these changes (e.g., regulatory, policy and/or procedural, etc.). Applicant must provide a letter from the sponsoring official verifying their role and responsibility in developing the training course. A set of PowerPoint slides or copy of the actual course materials does not demonstrate the applicant's role in developing or revising a course of instruction.

Additionally, applicant must complete the following:

Time / Length of Course:				
Sponsoring/Host Organization (be specific):				
Course Title and Target Audience:				
Date Developed:				
Description of course content, your role and process in developing/revising this course:				

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M. Legislative Contact – Contact an elected official/representative at the national or state level regarding an emergency management issue.

To satisfy this requirement, applicant must submit a copy of their original correspondence and a copy of the reply or email from the elected official/representative. The reply correspondence must be directly from the intended recipient and have sufficient content to demonstrate an understanding and consideration of your original email focus. A simple reply with little to no content does not meet the intent of this contribution's requirements. The EMAT Certifications Review Commission cannot award credit without both pieces of documentation.

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O. Other – Other emergency management related contributions may be recognized if they do not apply under one of the other established contributions. Examples include volunteering for a disaster assignment outside of your jurisdiction; Epsilon Pi Phi membership is another example.* Contributions must provide details to clearly demonstrate a commitment to the emergency management profession.

To satisfy this requirement, applicant must provide document substantiating submission.

Additionally, applicant must complete the following:

Description of activity or program specifically providing dates, name of association or program
sponsor, program audience and any other pertinent description:
Description of your role, contribution, involvement:
Identify why this activity contributes to the field of emergency management and is therefore
applicable to this portion of the TN-CEM process:

^{*}For each certification and/or recertification cycle, applicant must submit either Epsilon Pi Phi membership under OTHER or Epsilon Pi Phi Level Gold or Silver under AWARDS & SPECIAL RECOGNITION sections. Applicants may not use Epsilon Pi Phi to fulfill multiple professional contributions during the same certification or recertification cycle.

G. Emergency Management Essay

Essay Requirements: The essay portion of the certification process is qualitative and designed to assess the applicant's knowledge, skills, and abilities with regard to the fundamental and principles of emergency management and written communication skills. Applicants should equate this section to an "interview" when you are asked to describe a problem, assess the situation and develop a solution in emergency management.

Applicant's essay should be between 1,000 and 1,500 words. The essay must be prepared using Microsoft Word program, 12-point Times New Roman font, one-inch margins and double spaced. This format is approximately 300 words per page. This part of your application is intended to be an essay not a research paper. Applicants are encouraged to edit your work and use spell checker. Tip: Once your draft is complete set it aside for a while, and then review it one more time before submission. The EMAT Certification Review Commission will review and critique the essay based on the management concepts of planning, organizing, leading, controlling and communicating.

This is an individual contribution and should be developed and written solely by the applicant.

Essay should contain a minimum of the following:

A. Introduction

The essay requirement will assess the applicant's knowledge, skills, and abilities through practical problem-solving analysis of an emergency management scenario.

Examples of areas to consider include:

- a. Knowledge of the five phases of emergency management.
- b. Knowledge of human behavior and its impact during a disaster.
- c. Knowledge of an organization and the environment in which it operates.
- d. Knowledge of codes, legislation, regulations, forms, and other documents which impact the emergency management function.
- e. Skill in leading people.
- f. Skill in building and maintaining internal and external alliances.
- g. Skill in communication.
- h. Ability to manage and organization strategically (long-range) and tactically (short-range).
- i. Ability to acquire and manage human, material, and financial resources.
- j. Ability to manage multiple priorities utilizing creative problem-solving techniques.
- k. Ability to make and convey decisions in a timely manner; and
- I. Ability to present materials and ideas in a logical, rational, clear, and concise manner.

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B. Body

In completing the emergency management essay, ensure it includes, at a minimum, the following points:

- a. Identify the problem to be solved.
- b. Identify the objectives to be achieved.
- c. Describe the necessary actions required to achieve the objective and problem solution.
- d. Describe the intended outcome (behavioral, technical, equipment and/or supplies, financial, etc.) as a result of implementing the necessary actions.
- e. Describe the human resources used in the process; and
- f. Describe the material resources used in the process.

C. Conclusion

An essay ends with a brief conclusion which bring the essay to a logical end.

- a. Provide a brief recap of the scenario, problem and actions taken toward implementing a solution or a plan of action or response.
- b. Describe any outcomes to include after action items and lessons learned

**Special Instructions **

At the end of your essay, you MUST type the following statement, and sign your submission:

"I verify that I have independently completed the essay." Sign your name and date

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Essay Scenarios (Applicant must choose one):

Scenario Option 1:

Sweet County is a rural county in Tennessee with almost 100,000 people. You recently assumed the responsibilities of County Emergency Manager in charge of emergency preparedness and response. You just completed a self-inspection of the county's emergency management program and discovered the following:

- The emergency response/recovery plan is obsolete (7 years old) and contains numerous
 erroneous and conflicting statements. At a meeting with the County Manager, you explained your
 findings, yet the Manager expresses very little interest in the subject. "You are the emergency
 manager. I hired you to fix this. It is your responsibility", said the Manager.
- There is genuine lack of interest and involvement throughout the county. Implementing instructions and checklists are not current, equipment is missing and/or in need of repairs, and personnel are not familiar with their required actions during an emergency/contingency situation.
- The emergency operations center (EOC) is usually used as a conference or meeting room and has to be converted over for use during emergencies. Supplies and communications equipment has to be brought in from other offices.
- The person you replaced had the County convinced that the program was in excellent shape. After
 all, the county had not experienced a major emergency or disaster in the last seven years and the
 emergency management budget has been reduced.

How will you approach the challenge of implementing an efficient, well-organized comprehensive emergency management program? How will you ensure accountability and test for readiness of the emergency management program?

Scenario Option 2:

You are the Emergency Management Director of Salty County in Tennessee with a population of 106,727. The NWS Storm Prediction Center has issued a Severe Thunderstorm Watch at 1950hrs for portions of Tennessee, which includes your county. Heavy rains have been falling for over three hours adding to already saturated ground and swelled creeks and rivers. Scattered power outages are being reported. The storm system is moving to the northeast at 30 to 40 miles per hour, and tornadoes and straight-line winds have been reported in areas further to the southwest.

At 2045hrs, the SPC determines that conditions are favorable for the formation of tornadoes and upgrades the Severe Thunderstorm Watch to a Tornado Watch. Due to high winds gusting up to 65 mph accompanied by heavy rains, local emergency services have been busy responding to downed trees and accidents.

At 2110hrs, the NWS issues a Tornado Warning after storm spotter reports seeing two large tornadoes approximately 15 miles southwest of the city. These tornadoes circle each other and display the potential for serious damage. Immediately following this information, reports begin to come in that the path of

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these tornadoes may take it through a heavy populated residential area as well as two industrial parks known to have hazardous chemical storages. The tornadoes hit the city at 2135hrs.

As the County Emergency Management Director what actions will you have taken at each phase of this scenario and what actions would you have taken immediately? How will you address the response and recovery efforts following an emergency of this nature and magnitude?

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